

NOTES ON THE ORGANIZATION OF
THE OFFICE OF RESEARCH AND REPORTS

I. General

1. Close cooperation with O/NE an obvious necessity.
2. Informal cooperation with other agencies, such as State, Commerce, ECA, Treasury, Agriculture. Should informal (or formal) relations be established with persons in other agencies who might draw attention to developments touching the national security.
3. Provision should be made for office-wide overall interest in analysis. This might be done thru the Branch called "Techniques and Methods". It might be done by a team of analysts attached to the Assistant Director's office or to the office of the Chief of the Economic Analysis Division. See the note below on a General Analysis Division.
4. It is to the interest of the Office of Research and Reports and O/NE and O/CI to establish relations with the division of the Department of State in charge of reporting by the Foreign Service.
5. Provision should be made for work by area or region.

II. Specific

1. Materials Division

Should a special place be given to materials for atomic energy?

2. Economic Services Division

A special place might be made for public finance.

The removal of "Trade and Finance" and of "Econ. Orgs. and Programs" is suggested below.

AD/RR-9

3. Economic Analysis Division

This might be broken down into:

1. Operational Analysis Division, dealing with export controls, economic warfare, U.S. foreign economic programs from the operational point of view.
2. General Analysis Division, dealing with capabilities, vulnerabilities and with plans and intentions revealed by economic activities.

4. The General Analysis Division might have the following branches:


1. Capabilities and Vulnerabilities
2. Trade and Finance
3. Techniques and Methods
4. Area Specialists

No opinion is offered on the place for "Composite Reports" and "Econ. Orgs. and Programs".

5. Area specialization may prove to be of such importance as to call for a separate division.

OKP

O/AD ROUTING SLIP


| DATE | FROM | TO |
|--------|---|------------------|
| 24 May | AD/HR | (2) |
| 26 May | DAD/HR <i>St (comment on tenure of back-step)</i> | (1) |
| | Executive | (4) |
| 24 May | Assistant Executive | |
| | Special Assistant | (4) |
| 27 May | CM | |
| | Administrative Assistant | (5) |
| |  | File "ORGE etc") |

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SIGNATURE COMMENT INFORMATION

ACTION RETURN

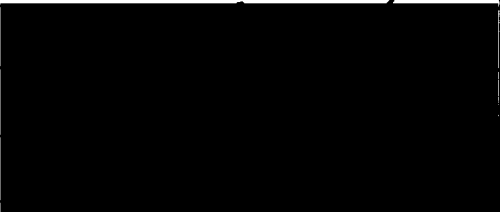
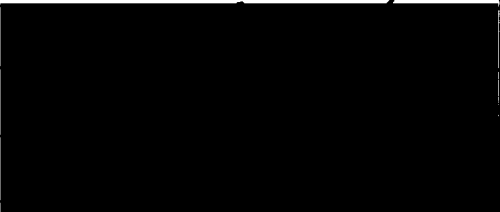
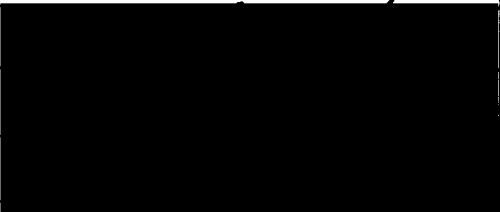
REMARKS:

1. Note Negative reactions to  paper.
2. We will file it

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CENTRAL INTELLIGENCE AGENCY
OFFICIAL ROUTING SLIP

| TO | INITIALS | DATE |
|----|---|-------------|
| 1 |  | 17 March 51 |
| 2 |  | 20 March |
| 3 |  | 23 March |
| 4 | AD/RR | |
| 5 | | |

| FROM | INITIALS | DATE |
|------|----------|-----------|
| 1 | MM | 15 Mar 51 |
| 2 | | |
| 3 | | |

☐ APPROVAL ☐ INFORMATION ☐ SIGNATURE
☐ ACTION ☐ DIRECT REPLY ☐ RETURN
☒ COMMENT ☐ PREPARATION OF REPLY ☐ DISPATCH
☐ CONCURRENCE ☐ RECOMMENDATION ☐ FILE

REMARKS: *quite disappointing from a senior man. Some facts self evident. Others not weighty. Any reactions. This was prepared by*

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SEP 1947

(over - 74)

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Consideration of
I think the splitting of D/A into two
divisions should wait until the functions of
the branches in that division become sufficient-
ly established to show need for such division.

I would recommend against setting up any
"area specialization division" at this time;
such a "division", if on par with other divisions
would have some ~~xx~~ substantive responsibilities,
presumably, and the question of conflict would
enter, as it did in the primarily-area-organized
ORE with the originally consultative functional
people. Since RR seems definitely committed
to functional organization, I believe it would
be wiser, at least as long as possible, to
keep area experts within present divisions,
their expertise available on call to people
from all divisions; if this proves unworkable,
the next best would be to group area experts
together, but making their function clearly
consultative, and calling them by some other
term than "division" to make even more clear
the substantive seniority of the present
divisions.

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|---|--|----------------------|--------------|--------|
| (SENDER WILL CIRCLE CLASSI | | TION TOP AND BOTTOM) | | |
| CENTRAL INTELLIGENCE AGENCY OFFICIAL ROUTING SLIP | | | | |
| TO | | INITIALS | DATE | |
| 1 | Mr. Millikan | | | |
| 2 | | | | |
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| 5 | | | | |
| FROM | | INITIALS | DATE | |
| 1 | <div style="background-color: black; width: 150px; height: 40px;"></div> | A.R. | 26 Feb 51 | |
| 2 | | | | |
| 3 | | | | |
| <div style="display: flex; flex-wrap: wrap;"> <div style="width: 33%;"><input type="checkbox"/> APPROVAL</div> <div style="width: 33%;"><input type="checkbox"/> INFORMATION</div> <div style="width: 33%;"><input type="checkbox"/> SIGNATURE</div> <div style="width: 33%;"><input type="checkbox"/> ACTION</div> <div style="width: 33%;"><input type="checkbox"/> DIRECT REPLY</div> <div style="width: 33%;"><input type="checkbox"/> RETURN</div> <div style="width: 33%;"><input type="checkbox"/> COMMENT</div> <div style="width: 33%;"><input type="checkbox"/> PREPARATION OF REPLY</div> <div style="width: 33%;"><input type="checkbox"/> DISPATCH</div> <div style="width: 33%;"><input type="checkbox"/> CONCURRENCE</div> <div style="width: 33%;"><input type="checkbox"/> RECOMMENDATION</div> <div style="width: 33%;"><input type="checkbox"/> FILE</div> </div> <p style="margin-top: 10px;">REMARKS:</p> <div style="height: 100px; border: 1px solid black;"></div> | | | | |
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